**Letter of Motivation**as part of an application to the MARIHE programme (intake 2020)

Surname: XXXXXXXX

First Name: XXXXXXXX

Date of Birth: XXXXXXXX

*Please write a letter of motivation (maximum 2 pages). The letter should refer to the questions below (the questions can be left out in the final text). More about MARIHE:* [*www.marihe.eu*](http://www.marihe.eu)*.*

* *What is your motivation to participate in the MARIHE programme?*
* *Why is this master course the next step for your personal Curriculum Vitae? Please refer to the objectives of MARIHE.*
* *Which of the course modules are most important to you?*
* *What is your first preference for* ***one of the four specializations*** *in the 3rd and 4th semester (Institutional Research, Leadership and Management, Research and Innovation, Learning and Teaching)? Why would you prefer this specialization?*
* *Which abilities (academic/professional/personal/…) qualify you for participating in MARIHE?*
* *What expectations do you have regarding teaching and mobility (moving to a new university every semester)?*

[your text]