**Essay**

as part of an application to the MARIHE programme (intake 2020)

Surname: XXXXXXXX

First Name: XXXXXXXX

Date of Birth: XXXXXXXX

*Please write an essay (maximum 2 pages) on the topic:*

***From your own experience: What would you change at your university?***

*Note: You may write from the perspective of a student or – if you have work experience in higher education – you may also write from the perspective of a lecturer/higher education manager. Please indicate from which perspective you are discussing the topic.*

[your text]