**Letter of Motivation**as part of an application to MARIHE programme (intake 2023)

Surname: …

First Name: …

Date of Birth: …

*Please write a letter of motivation (maximum 2 pages). The letter should* ***refer to the questions below*** *(the questions can be left out in the final text). More about MARIHE:* [*www.marihe.eu*](http://www.marihe.eu)*.*

* *What is your motivation to participate in MARIHE programme?*
* *Why is this master course the next step for your personal Curriculum Vitae? Please refer to the objectives of MARIHE.*
* *Which of the course modules are most important to you?*
* *What is your first preference for one of the four specializations in the 3rd and 4th semester (Institutional Research, Leadership and Management, Research and Innovation, Learning and Teaching)? Why would you prefer this specialization?*
* *Which abilities (academic/professional/personal/…) qualify you for participating in MARIHE?*
* *What expectations do you have regarding teaching and mobility (moving to a new university every semester)?*

*(Please write your text, produce a scan and* ***submit as application document No. 4*** *with the rest of your electronic application documents.)*

[your text]