**Essay**

as part of an application to MARIHE programme (intake 2023)

Surname: …

First Name: …

Date of Birth: …

*Please write an essay (maximum 2 pages) on the topic:*

***From your own experience: What would you change at your university?***

*Note: You may write from the perspective of a student or – if you have work experience in higher education – you may also write from the perspective of a lecturer/higher education manager. Please indicate from which perspective you are discussing the topic.*

*(Please write your text, produce a scan and* ***submit as application document No. 10*** *with the rest of your electronic application documents.)*

[your text]